



**CREATING**  
**OPPORTUNITY**



**2021 ANNUAL REPORT**  
**YOUTH OPPORTUNITY CENTER**

# A UNITED FRONT

Maybe nearly three decades of leadership at the YOC has influenced me, but lately, more and more, I'm seeing so many parallels between the experiences of the YOC as an organization, and the lives of the kids we serve. In last year's Annual Report, we talked a lot about resilience and how our organization needed to demonstrate a sense of resilience not unlike so many of our residents. Well, another year has come and gone, and I find myself mulling over the fact that, again, the YOC finds itself in a situation so similar to our kids. We're confronting daunting issues while sensing great opportunity. Over the horizon of current circumstance lies the precipice of amazing potential. But, it cannot be done alone. To really excel into an awakening of these opportunities is going to require a unified effort. From our staff, from our Board members, from our donors and our partners in child welfare world. Without unity – of people, mission and purpose – opportunity becomes elusive.

These past months have seen major changes in the world, in our industry, on our campus. We're seeing great changes in child welfare – changes that, weathered properly, hold great potential for the YOC and our residents. We've shifted programming, addressed kids with greater needs than ever, adjusted to a changed labor market and positioned ourselves to rise above the calamity of a global pandemic. It has not been without challenge, but with the collective efforts of our stakeholders and with the support of you, we look to the future with anticipation of what could be.

So, as we reflect on the past 12 months, and look ahead to the coming year, let me be the first to thank you for your continued support. The opportunities we have in store when looking to the future would not be possible without you. Just as we at the YOC come together to support our residents, to give them opportunities for the future, you – our stakeholders – have banded together to support us.



Rick Rowray  
YOC CEO

# FINANCIALS

Combined financials of the YOC and YOC Foundation  
July 1, 2020 - June 30, 2021

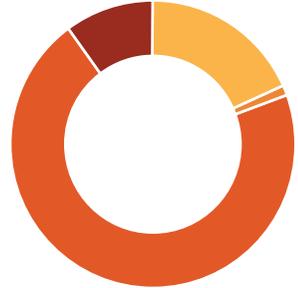
## SOURCES

<b>Contracts &amp; Service Agreements</b>	<b>\$3,267,671</b>
<b>Contributions &amp; Investments</b>	<b>\$1,389,243</b>
<b>Federal COVID Assistance</b>	<b>\$4,875,996</b>
<b>Per diems</b>	<b>\$14,359,629</b>
<hr/>	
<b>TOTAL</b>	<b>23,892,539</b>



## USES

<b>General Operating</b>	<b>\$4,494,635</b>
<b>Non-Operating</b>	<b>\$130,232</b>
<b>Personnel</b>	<b>\$16,864,699</b>
<b>Reserves*</b>	<b>\$2,402,973</b>
<hr/>	
<b>TOTAL</b>	<b>\$23,892,539</b>



*Numbers reported are pending finalization of annual audit.  
\*Reserves include Federal COVID Assistance monies that had been allocated, but not yet spent at the close of the fiscal year.*

# BY THE NUMBERS

FY 2021 IN REVIEW

**616**

Donors

**5,843**

Donations

**\$44,505**

Largest single gift

**\$110,863**

Grant dollars received

# LEADERSHIP

**Barry Green**

YOC Foundation Board Chair

**Rick Rowray**

YOC CEO

**Laura Retter**

YOC Foundation Executive Director

**Jeff Parsons**

YOC Board Chair

## 2021-2022

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**Mary Jane Sursa\***

\*deceased

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July 1, 2020 - June 30, 2021

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Hospital  
Anonymous

## \$25,000 - \$99,999

George and Frances Ball  
Foundation

## \$10,000 - \$24,999

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## \$5,000 - \$9,999

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